

GRADUATE SCHOOL OF BUSINESS ADMINISTRATION

B.B.A., UNIVERSITY OF HOUSTON, 1984

THE UNIVERSITY OF MICHIGAN
ANN ARBOR
DEGREE CONFERRED

RUS AD F [REDACTED]
ACADEMIC RECORD OF
HIGGWE, KIMBERLY CADE *CADE*

GRADING SYSTEM			
A-0	LT J	NR	NO GRADE REPORT
A-1	C 3	V	VISIT
A-2	C 1	W	OFFICIALLY WITHDRAWN
D 1 0	D 0 0	A	ABSENT FROM CLASS
B-3	F 0	S	SATISFACTORY
B-4	I	J	UNSATISFACTORY
			INCOMPLETE

M.B.A.,
May 3, 1991

6802 WATERGROVE DR.

MEMPHIS, TN 38119

BIRTHDATE: 9-12- [REDACTED]

ADMISSION DATE SEPTEMBER 1989

TWO SUMMARIES FOLLOW THE ENTRIES FOR EACH PERIOD IN RESIDENCE:
FIRST, A TOTAL OF MICHIGAN TERM HOURS ELECTED TOTAL TERM HOURS
CREDITED TOWARD PROGRAM, MICHIGAN HONOR POINTS EARNED;
SECOND, A CUMULATIVE TOTAL ON THE SAME FACTORS, MINIMUM SATIS-
FACTORY AVERAGE FOR GRADUATES 0.0.

CANDIDATE FOR
MBA Y
M.A.C. _____
SPECIAL _____

COURSE	SEM	CRD	CRD	CRD
	TERM	NO	NO	NO
		NO	NO	NO

COURSE	SEM	CRD	CRD	CRD
	TERM	NO	NO	NO
		NO	NO	NO

COURSE	SEM	CRD	CRD	CRD
	TERM	NO	NO	NO
		NO	NO	NO

PLACEMENT EXAMINATIONS PASSED:

ACCTG 501
CIS 501
ACCTG 551

Grading System Effective Fall 1990
EX - Excellent I - Satisfactory NR - No Report P - Pass
GC - Good X - Above from Exam O - Unsatisfactory CR - Credit
LP - Low Pass Y - Essential Course S - Satisfactory NC - No Credit
F - Fail W - Waiver U - Unsatisfactory V - Visa
ED - Unofficial Copy

Letter grades (A+ through E) achieved by other academic units at the University
of Michigan may appear on this academic record. The graduate program in the
School of Business Administration do not utilize a letter or cumulative grade
point average.

HIGGWE KIMBERLY CADE A1510GD
WINTER 91 [REDACTED]
FINANCE 675 CORP FIN/CTRL 3 W
INTL BUS 615 INTL MKTG MGT 3 GD
MKTG 618 MARKETING RES 3 GD
MKTG 622 SERVICES MKT MGMT 3 GD
MKTG 625 MGT PROD DEVEL 3 GD
DB-HRM 561 INTER DYN MGT 3 EX
CTP 60 15

HIGGWE KIMBERLY CADE A1510GD
FALL 89 [REDACTED]
BUS ADM 483 CURR DEV ENTRP 3 A 24
BUS ECON 501 APPL MICRDEC 3 B 15
L H & C 560 COMMUN BUS AD 3 A- 21
DB-HRM 501 HUMAN BEHAVIOR 3 B 15
STAT/MGT 501 INT PROB STAT 3 C+ 9
5.600 15 15 84
MSH 15 CTP 15 MHP 84 5.600

ADMITTED-CUMULATIVE TOTALS CTP: 30

HIGGWE KIMBERLY CADE A1510GD
WINTER 90 [REDACTED]
ACCTG 564 INTER FIN ACCTG 3 C+ 9
FINANCE 551 FINANCIAL MGT 3 B- 12
L H & C 520 MANAGER WFTT 3 R+ 18
MKTG 551 MARKETING MGT 3 B 15
OPER MGT 541 OPERATION MGT 3 B- 12
4.400 15 15 86
MSH 30 CTP 30 MHP 150 5.000

HIGGWE KIMBERLY CADE A1510GD
FALL 90 [REDACTED]
CORP STRT 601 CORP STRAT 3 60
CORP STRT 615 ENTREPRN MGT 3 60
L H & C 482 REAL EST LAW 3 60
MKTG 611 ADVERTIS MANAGEMENT 3 60
MKTG 613 CONSUMER BEHAVIOR 3 60
CTP 45 15

ISSUED TO STUDENT

REQUIRED COURSES TO BE COMPLETED	REMARKS:	FACULTY ACTION
ACCTG 501 <input checked="" type="checkbox"/> OK	ACCTG 551 <input checked="" type="checkbox"/> OK	
CIS 501 <input checked="" type="checkbox"/> OK	FIN 501 <input checked="" type="checkbox"/> OK	
DB-HRM 501 <input checked="" type="checkbox"/> OK	MKTG 551 <input checked="" type="checkbox"/> OK	
BUS 501 <input checked="" type="checkbox"/> OK	OM 501 <input checked="" type="checkbox"/> OK	
ADDITIONAL REQUIREMENTS:		
TERM	REMARKS	

NOV 19 2008
[Signature]

GRADUATE SCHOOL OF BUSINESS ADMINISTRATION

B.B.A., UNIVERSITY OF HOUSTON, 1984

CREDITS RECEIVED

GRADING SYSTEM		UNOFFICIAL ELECTION	
A+ B	C+ C	NR	NO GRADE REPORT
A- B-	C- D	V	VISIT
D+ D	D- F	W	OFFICIALLY WITHDRAWN
D- E	F	W	ABSENTE FROM EXAM.
F	F	S	SATISFACTORY
F	F	U	UNSATISFACTORY
F	F		
F	F		

TWO SEMESTERS FOLLOW INCENTIVES FOR EACH PLAN AND IN RESUME. FIRST A TOTAL OF MICHIGAN TERM HOURS SELECTED TOTAL TERM HOURS CREDITED TOWARD PROGRAM MICHIGAN HONOR POINTS EARNED SECOND, A CUMULATIVE TOTAL ON THE SAME FACTORS MINIMUM SATISFACTORY AVERAGE FOR GRADUATES 5.0

THE UNIVERSITY OF MICHIGAN ANN ARBOR

DEGREES CONFERRED

M.B.A., May 3, 1991

BUS AD F ACADMIC RECORD OF HIGGWE, KIMBERLY CADE

6802 WATERGROVE DR.

MEMPHIS, TN 38119

BIRTHDATE: 9-12-

SEPTEMBER 1989

COURSE	MCN TERM	CRD TWRD	MCN HONOR POINTS
PLACEMENT EXAMINATIONS PASSED:			
ACCTG 501			
CIS 501			
ACCTG 551			
HIGGWE KIMBERLY CADE A1510GD FALL 89			
BUS ADM 483 CURR DEV ENTRP	3	A	24
BUS ECON 501 APPL MICRDEC	3	B	15
L H & C 560 COMMUN BUS. AD	3	A-	21
OB-HRM 501 HUMAN BEHAVIOR	3	B	15
STAT&MGT 501 INT PROB STAT	3	C+	9
	5.600	15	15 84
MSH 15 CTP 15 MHP 84			5.600
HIGGWE KIMBERLY CADE A1510GD WINTER 90			
ACCTG 564 INTER FIN ACCTG	3	C+	9
FINANCE 551 FINANCIAL MGT	3	B-	12
L H & C 520 MANAGRL WFTT	3	B+	18
MKTG 551 MARKETING MGT	3	B	15
OPER MGT 551 OPERATION MGT	3	B-	12
	4.400	15	15 66
MSH 30 CTP 30 MHP 150			5.000

COURSE	MCN TERM	CRD TWRD	MCN HONOR POINTS
Grading System Effective Fall 1990			
AK - Absence	I - Incomplete	NR - No Report	F - Fail
CU - Cured	X - Appeal from Exam	O - Unofficial Decision	CB - Credit
LP - Late Pen	Y - Discard Course	S - Satisfactory	NC - No Credit
F - Fail	W - Waived	U - Unsubstantiated	V - Vis.
ED - Unofficial Drop			
Letter grades (A+ through E) substituted by other academic units at the University of Michigan may appear on this academic record. The graduate programs in the School of Business Administration do not utilize a letter or cumulative grade point average.			
ADJUSTED CUMULATIVE TOTALS CTP: 30			
HIGGWE KIMBERLY CADE A1510GD FALL 90			
CORP STRT 601 CORP STRAT	3	GO	
CORP STRT 615 ENTREPRN MGT	3	GO	
L H & C 482 REAL EST LAW	3	GO	
MKTG 611 ADVERTIS MANAGMT	3	GO	
MKTG 613 CONSUMER BEHAVIOR	3	GO	
CTP 45			15

COURSE	MCN TERM	CRD TWRD	MCN HONOR POINTS
HIGGWE KIMBERLY CADE A1510GD WINTER 91			
FINANCE 675 CORP FIN&CTRL	3	W	
INTL BUS 615 INTL MKTG MGT	3	GO	
MKTG 618 MARKETING RES	3	GO	
MKTG 622 SERVICES MKT MNGT	3	GO	
MKTG 625 MGT PROD DEVEL	3	GO	
OB-HRM 561 INTER DYN MGT	3	EX	
CTP 60			15

ISSUED TO STUDENT

REQUIREMENTS COMPLETED TO BE COMPLETED	REMARKS	FACULTY ACTION
ACCTG 501 OK ACC 551 OK BUS ECON 501 OK		
CIS 501 OK FIN 551 OK LS 501 OK		
OB-HRM 501 OK MATH 551 OK		
MS 501 OK OM 501 OK		
ADDITIONAL REQUIREMENTS:		
TERM - SEMESTER		

RECEIVED
 THE UNIVERSITY OF MICHIGAN
 100 South State Ave. Ann Arbor, MI 48106-1194
 This document is intended for use as a record of student progress.
 It is not to be used for other purposes.
 Eric [Signature]
 Registrar